



U.S. SMALL BUSINESS ADMINISTRATION  
WASHINGTON, D.C. 20416

**RECEIVED**

OCT 10 2000

James J. Ferris

Mr. James J. Ferris, Ph. D  
President  
CH2M Hill  
Energy, Environment & Systems  
6060 S. Willow Drive  
Englewood, CO 80111-5142

Dear Mr. Ferris:

I am pleased to inform you that the U.S. Small Business Administration (SBA) would like to present CH2M Hill, Inc. with the SBA's Award of Distinction.

This Award was initiated in 1985 to recognize large Federal contractors that have exceptional small business subcontracting programs. Less than 2% of SBA's portfolio of large contractors are active recipients of this award.

I especially wish to commend Ms. Sylvia Walker, Small Business Liaison Officer. She shows exceptionally strong support of the company's small business program and plays a significant role in promoting opportunities for small businesses at your company. Her efforts have produced significant results.

John Bateman, SBA's Area Director for Government Contracting in our Dallas Area Office, will be contacting you shortly to arrange a formal award ceremony. If you wish to speak with him now, you may reach him at 617/565-5622.

Congratulations on this much-deserved award!

Sincerely,

Luz A. Hopewell  
Associate Administrator  
for Government Contracting